

# 決算説明資料

Detailed Financial Data

平成27年3月1日～平成28年2月29日  
～Fiscal year ended Feb. 29, 2016～



株式会社チヨダ

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決算概要  
Financial Summary

連結  
CONSOLIDATED

	Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2			Fiscal year ended 2015.3~2016.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net Sales	154,086	98.1%	100.0%	150,323	97.6%	100.0%	147,423	98.1%	100.0%	143,005	97.0%	100.0%	144,504	101.0%	100.0%
売上総利益 Gross Profit	73,066	101.9%	47.4%	73,441	100.5%	48.9%	72,041	98.1%	48.9%	69,005	95.8%	48.3%	69,613	100.9%	48.2%
販売費及び一般管理費 Selling, General and Administrative Expenses	62,334	93.6%	40.5%	61,124	98.1%	40.7%	61,510	100.6%	41.7%	61,251	99.6%	42.8%	60,240	98.3%	41.7%
営業利益 Operating Profit	10,731	212.3%	7.0%	12,316	114.8%	8.2%	10,531	85.5%	7.1%	7,753	73.6%	5.4%	9,372	120.9%	6.5%
経常利益 Recurring Profit	11,339	198.1%	7.4%	13,108	115.6%	8.7%	11,027	84.1%	7.5%	8,253	74.8%	5.8%	9,927	120.3%	6.9%
当期純利益 Net Income	4,839	462.2%	3.1%	7,151	147.8%	4.8%	5,847	81.8%	4.0%	4,165	71.2%	2.9%	4,882	117.2%	3.4%
1株当たり当期純利益 Earnings per Share	¥121.84	-	-	¥180.16	-	-	¥148.08	-	-	¥106.79	-	-	¥128.11	-	-

決算概要  
Financial Summary

単体  
NON-CONSOLIDATED

	Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2			Fiscal year ended 2015.3~2016.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net Sales	110,314	99.1%	100.0%	108,330	98.2%	100.0%	107,220	99.0%	100.0%	103,615	96.6%	100.0%	105,263	101.6%	100.0%
売上総利益 Gross Profit	51,554	102.3%	46.7%	52,057	101.0%	48.1%	52,247	100.4%	48.7%	49,881	95.5%	48.1%	50,406	101.1%	47.9%
販売費及び一般管理費 Selling, General and Administrative Expenses	43,252	96.4%	39.2%	42,782	98.9%	39.5%	42,822	100.1%	39.9%	42,151	98.4%	40.7%	41,906	99.4%	39.8%
営業利益 Operating Profit	8,301	150.2%	7.5%	9,274	111.7%	8.6%	9,425	101.6%	8.8%	7,730	82.0%	7.5%	8,500	110.0%	8.1%
経常利益 Recurring Profit	8,845	145.7%	8.0%	10,151	114.8%	9.4%	10,395	102.4%	9.7%	8,543	82.2%	8.2%	9,351	109.5%	8.9%
当期純利益 Net Income	3,515	141.5%	3.2%	5,663	161.1%	5.2%	6,231	110.0%	5.8%	4,929	79.1%	4.8%	5,030	102.0%	4.8%
1株当たり当期純利益 Earnings per Share	¥88.49	-	-	¥142.67	-	-	¥157.82	-	-	¥126.37	-	-	¥131.98	-	-

売上高の推移

Sales Trend Compare with Same Month of Previous Year

			2014.3	2014.4	2014.5	2014.6	2014.7	2014.8	2014.9	2014.10	2014.11	2014.12	2015.1	2015.2	14.3~15.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	15.0	-8.3	-3.3	-9.1	-4.2	1.3	-6.3	-8.9	-6.0	5.0	-3.2	-11.7	-3.1
	全店	Total Stores (Million of ¥)	11,320	9,275	8,892	9,100	8,001	7,757	7,422	8,260	8,257	11,432	8,088	5,804	103,615
	前年比	Year-on-Year (±%)	16.1	-8.0	-3.0	-9.5	-5.0	0.8	-7.2	-9.7	-7.3	3.8	-4.1	-12.1	-3.4
マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	-4.5	-6.7	-1.3	-1.2	-1.4	1.2	9.0	4.0	-0.8	-0.5	-9.2	-8.7	-1.8
	全店	Total Stores (Million of ¥)	2,967	2,890	3,197	3,035	2,921	2,351	2,139	3,221	3,722	4,741	3,061	1,701	35,952
	前年比	Year-on-Year (±%)	-3.3	-5.8	-1.4	-1.8	-2.6	0.2	8.6	2.8	-1.4	-1.5	-9.5	-8.3	-2.2
			2015.3	2015.4	2015.5	2015.6	2015.7	2015.8	2015.9	2015.10	2015.11	2015.12	2016.1	2016.2	15.3~16.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	-17.1	12.2	8.7	-3.2	7.1	6.9	11.2	4.0	3.9	-13.8	18.3	-3.8	1.8
	全店	Total Stores (Million of ¥)	9,374	10,378	9,668	8,796	8,551	8,266	8,248	8,581	8,511	9,808	9,516	5,560	105,263
	前年比	Year-on-Year (±%)	-17.2	11.8	8.7	-3.4	6.8	6.5	11.1	3.8	3.0	-14.3	17.6	-4.2	1.6
マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	-4.7	12.6	6.2	-12.2	5.5	17.0	11.2	11.1	4.5	0.7	7.6	6.7	4.9
	全店	Total Stores (Million of ¥)	2,705	3,129	3,279	2,567	2,967	2,624	2,257	3,395	3,689	4,518	3,124	1,710	35,971
	前年比	Year-on-Year (±%)	-8.8	8.3	2.6	-15.4	1.6	11.6	5.5	5.4	-0.9	-4.7	2.1	0.5	0.1

部門別売上高  
Sales Breakdown by Retail Category

(単位:百万円) Million of Yen

		Fiscal year ended 2011.3~2012.2	Fiscal year ended 2012.3~2013.2	Fiscal year ended 2013.3~2014.2	Fiscal year ended 2014.3~2015.2	Fiscal year ended 2015.3~2016.2
チヨダ・SPC・シューズパレット	Existing Store	12,517	12,509	11,416	9,897	8,224
SHOE CHIYODA・SPC・SHOES PALETTA	Total store	14,025	13,850	13,593	11,700	10,493
東京靴流通センター	Existing store	47,441	47,127	46,262	44,864	46,291
TOKYO SHOES RETAILING CENTER	Total store	49,012	48,286	47,649	46,513	47,863
シュープラザ	Existing store	46,421	45,380	44,539	43,917	45,582
SHOEPLAZA	Total store	47,277	46,194	45,977	45,401	46,906
チヨダ合計	Existing store	106,380	105,018	102,217	98,679	100,099
CHIYODA TOTAL	Total store	110,314	108,330	107,220	103,615	105,263
マックハウス	Existing store	39,157	37,485	34,334	32,144	34,531
MACHOUSE	Total store	40,449	38,658	36,749	35,952	35,971

部門別粗利益  
Gross Margin by Retail Category

	Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
		Change		Change		Change		Change		Change
チヨダ・SPC・シューズパレットタ SHOE CHIYODA・SPC・SHOES PALETTA	48.3%	1.8	49.3%	1.0	49.0%	△0.3	48.4%	△0.6	47.1%	△1.3
東京靴流通センター TOKYO SHOES RETAILING CENTER	46.8%	1.4	48.4%	1.6	49.2%	0.8	48.8%	△0.4	48.5%	△0.3
シュープラザ SHOEPLAZA	46.2%	1.5	47.3%	1.1	48.2%	0.9	47.4%	△0.8	47.4%	0.0
チヨダ計 CHIYODA TOTAL	46.7%	1.4	48.1%	1.4	48.7%	0.6	48.1%	△0.6	47.9%	△0.2
マックハウス MACHOUSE	46.2%	2.7	48.0%	1.8	46.5%	△1.5	46.3%	△0.2	46.1%	△0.2

客数前年対比  
Number of Customer

(単位 : 千人)

		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
		1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year
チヨダ・SPC・シューズパレット	Existing Store	3,659	100.6%	3,587	98.0%	3,289	95.5%	2,112	91.2%	1,989	94.4%
SHOE CHIYODA・SPC・SHOES PALETTA	Total Store	4,050	92.9%	3,922	96.8%	3,796	96.7%	2,822	82.1%	2,250	79.8%
東京靴流通センター	Existing Store	15,453	98.2%	15,371	96.4%	14,841	95.9%	13,902	93.5%	13,336	95.9%
TOKYO SHOES RETAILING CENTER	Total Store	16,839	98.4%	16,189	96.1%	15,616	96.4%	14,690	93.6%	14,227	96.8%
シュープラザ	Existing Store	12,383	100.1%	12,365	98.0%	11,838	96.3%	11,134	91.6%	10,586	95.0%
SHOEPLAZA	Total Store	13,023	99.0%	12,624	96.9%	12,433	98.4%	11,668	93.2%	11,314	96.9%
チヨダ合計	Existing Store	31,560	99.3%	31,416	97.2%	30,070	96.0%	27,401	92.5%	26,203	95.6%
CHIYODA TOTAL	Total Store	33,984	97.9%	32,831	96.6%	31,946	97.3%	29,434	92.1%	28,080	95.3%
マックハウス	Existing Store	10,097	92.4%	9,296	95.4%	8,626	96.8%	7,974	97.4%	8,705	105.1%
MACHOUSE	Total Store	10,552	88.6%	9,682	91.8%	9,313	97.2%	9,123	98.0%	9,169	100.5%



客単価の推移

Average Spending per Customer

		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
		¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year
チヨダ・SPC・シューズパレット	Existing Store	3,357	100.7%	3,338	99.5%	3,367	96.8%	3,504	93.7%	3,919	106.5%
SHOE CHIYODA・SPC・SHOES PALETTA	Total store	3,378	100.2%	3,362	99.5%	3,386	100.7%	3,611	106.7%	3,901	106.7%
東京靴流通センター	Existing store	2,911	102.0%	2,988	102.4%	3,057	102.3%	3,187	104.1%	3,381	106.0%
TOKYO SHOES RETAILING CENTER	Total store	2,910	102.0%	2,982	102.4%	3,051	102.2%	3,181	104.2%	3,378	106.1%
シュープラザ	Existing store	3,632	100.5%	3,656	100.5%	3,692	100.8%	3,917	105.7%	4,189	106.9%
SHOEPLAZA	Total store	3,630	100.6%	3,658	100.7%	3,697	101.0%	3,912	105.9%	4,182	106.9%
チヨダ合計	Existing store	3,250	101.2%	3,303	101.5%	3,355	101.6%	3,525	104.7%	3,753	106.4%
CHIYODA TOTAL	Total store	3,246	101.2%	3,299	101.6%	3,356	101.7%	3,520	104.8%	3,748	106.4%
マックハウス	Existing store	3,874	107.9%	4,024	104.0%	3,980	99.0%	4,031	100.8%	3,967	99.8%
MACHOUSE	Total store	3,833	107.7%	3,993	104.2%	3,946	98.9%	3,941	99.9%	3,923	99.5%

## 販売費及び一般管理費の内訳

## Selling, General and Administrative Expenses

連結

CONSOLIDATED

	Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2			Fiscal year ended 2015.3~2016.2		
	Millions of ¥	Year- on-Year	% of net sales	Millions of ¥	Year- on-Year	% of net sales	Millions of ¥	Year- on-Year	% of net sales	Millions of ¥	Year- on-Year	% of net sales	Millions of ¥	Year- on-Year	% of net sales
売上高 Net sales	154,086	98.1%	100.0%	150,323	97.6%	100.0%	147,423	98.1%	100.0%	143,005	97.0%	100.0%	144,504	101.0%	100.0%
広告宣伝費 Advertising expense	6,191	86.2%	4.0%	6,244	100.9%	4.2%	5,972	95.6%	4.1%	5,998	100.4%	4.2%	5,655	94.3%	3.9%
ポイント引当金繰入額 Provision for point card certificates	-	-	-	-	-	-	-	-	-	-	-	-	50	-	0.0%
役員報酬及び給料手当 Salary wages	20,176	93.5%	13.1%	19,507	96.7%	13.0%	19,736	101.2%	13.4%	19,133	96.9%	13.4%	19,096	99.8%	13.2%
賞与引当金繰入額 Accrued bonus transfers	611	115.2%	0.4%	605	99.0%	0.4%	569	94.1%	0.4%	556	97.8%	0.4%	576	103.5%	0.4%
退職給付費用 Severance pay	911	98.7%	0.6%	995	109.2%	0.7%	819	82.3%	0.6%	849	103.6%	0.6%	698	82.3%	0.5%
役員退職慰労引当金繰入額 Transfer for executives' retirement allowance	17	55.7%	0.0%	4	25.4%	0.0%	1	36.8%	0.0%	1	100.0%	0.0%	1	85.7%	0.0%
株式報酬費用 Stock based compensation expense	39	-	0.0%	57	147.3%	0.0%	42	72.7%	0.0%	33	79.8%	0.0%	53	159.0%	0.0%
地代家賃 Property taxes	17,048	93.8%	11.1%	16,417	96.3%	10.9%	16,303	99.3%	11.1%	16,028	98.3%	11.2%	15,706	98.0%	10.9%
減価償却費 Depreciation expense	1,231	85.9%	0.8%	1,159	94.1%	0.8%	1,266	109.3%	0.9%	1,400	110.5%	1.0%	1,474	105.3%	1.0%
貸倒引当金繰入額 Transfer for bad debts allowance	-	-	-	△20	-	△0.0%	△22	112.3%	0.0%	△29	131.0%	0.0%	0	-	0.0%
その他経費 Other expenses	16,107	96.1%	10.5%	16,153	100.3%	10.7%	16,820	104.1%	11.4%	17,278	102.7%	12.1%	16,927	98.0%	11.7%
合計 Total	62,334	93.6%	40.5%	61,124	98.1%	40.7%	61,510	100.6%	41.7%	61,251	99.6%	42.8%	60,240	98.3%	41.7%

販売費及び一般管理費の内訳  
Selling, General and Administrative Expenses

単体  
NON-CONSOLIDATED

	Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2			Fiscal year ended 2015.3~2016.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net sales	110,314	99.1%	100.0%	108,330	98.2%	100.0%	107,220	99.0%	100.0%	103,615	96.6%	100.0%	105,263	101.6%	100.0%
広告宣伝費 Advertising expense	4,561	91.9%	4.1%	4,507	98.8%	4.2%	4,223	93.7%	3.9%	4,178	98.9%	4.0%	3,863	92.5%	3.7%
役員報酬及び給料手当 Salary wages	14,285	98.4%	12.9%	14,122	98.9%	13.0%	14,374	101.8%	13.4%	13,714	95.4%	13.2%	13,855	101.0%	13.2%
賞与引当金繰入額 Accrued bonus transfers	500	113.0%	0.5%	487	97.4%	0.4%	464	95.3%	0.4%	460	99.2%	0.4%	464	100.9%	0.4%
役員退職慰労引当金繰入額 Transfer for executives' retirement allowance	4	25.9%	0.0%	-	-	-	-	-	-	-	-	-	-	-	-
退職給付費用 Severance pay	718	99.9%	0.7%	852	118.7%	0.8%	679	79.7%	0.6%	708	104.2%	0.7%	708	100.0%	0.7%
株式報酬費用 Stock based compensation expense	39	-	0.0%	47	122.0%	0.0%	33	70.7%	0.0%	25	76.5%	0.0%	45	176.2%	0.0%
地代家賃 Property taxes	11,279	95.3%	10.2%	11,077	98.2%	10.2%	11,082	100.0%	10.3%	10,867	98.1%	10.5%	10,836	99.7%	10.3%
減価償却費 Depreciation expense	1,022	91.2%	0.9%	922	90.2%	0.9%	993	107.8%	0.9%	1,026	103.3%	1.0%	1,070	104.3%	1.0%
貸倒引当金繰入額 Transfer for bad debts allowance	-	-	-	△18	-	△0.0%	△14	78.2%	0.0%	△21	152.7%	0.0%	9	-	0.0%
その他経費 Other expenses	10,840	96.4%	9.8%	10,783	99.5%	10.0%	10,983	101.9%	10.2%	11,191	101.9%	10.8%	11,052	98.8%	10.5%
合計 Total	43,252	96.4%	39.2%	42,782	98.9%	39.5%	42,822	100.1%	39.9%	42,151	98.4%	40.7%	41,906	99.4%	39.8%

店舗の推移  
Store Details

店舗数 (Number of Stores)

	期首 ~Statement	2010.3~2011.2			2011.3~2012.2			2012.3~2013.2		
		開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End
チヨダ・SPC・シューズパレット SHOE CHIYODA・SPC・SHOES PALETTA	203	6	33	176	9	15	170	11	8	173
東京靴流通センター TOKYO SHOE RETAILING CENTER	578	27	21	584	16	21	579	17	18	578
シュープラザ SHOEPLAZA	361	13	13	361	2	13	350	6	6	350
靴計 ALL SHOES	1,142	46	67	1,121	27	49	1,099	34	32	1,101
フットアップ FOOTUP	5	0	4	1	0	1	0	0	0	0
チヨダ計 CHIYODA TOTAL	1,147	46	71	1,122	27	50	1,099	34	32	1,101
マックハウス MACHOUSE	542	14	37	519	9	46	482	21	27	476
アイウォーク I-WALK	45	5	7	43	2	5	40	5	3	42

	期首 Beginning	2013.3~2014.2			2014.3~2015.2			2015.3~2016.2		
		開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End
チヨダ・SPC・シューズパレット SHOE CHIYODA・SPC・SHOES PALETTA	173	9	16	166	2	25	143	8	29	122
東京靴流通センター TOKYO SHOE RETAILING CENTER	578	13	18	573	20	18	575	18	16	577
シュープラザ SHOEPLAZA	350	17	6	361	17	9	369	15	10	374
靴計 ALL SHOES	1,101	39	40	1,100	39	52	1,087	41	55	1,073
フットアップ FOOTUP	0	0	0	0	0	0	0	0	0	0
チヨダ計 CHIYODA TOTAL	1,101	39	40	1,100	39	52	1,087	41	55	1,073
マックハウス MACHOUSE	476	31	25	482	43	45	480	9	37	452
アイウォーク I-WALK	42	5	1	46	6	5	47	3	8	42

設備投資の状況  
Capital Expenditure

連結  
CONSOLIDATED

	Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	1,174	61.9%	3,035	258.4%	2,374	78.2%	2,581	108.7%	2,071	80.3%
減価償却 Depreciation Expenses	1,231	85.9%	1,159	94.1%	1,266	109.3%	1,400	110.5%	1,474	105.3%

単体  
NON-CONSOLIDATED

	Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	909	57.5%	2,406	264.6%	1,370	57.0%	1,580	115.3%	1,649	104.3%
減価償却 Depreciation Expenses	1,022	91.2%	922	90.2%	993	107.8%	1,026	103.3%	1,070	104.3%

主要財務指標

Major Financial Indicators

連結

CONSOLIDATED

	Fiscal year ended 2011.3~2012.2	Fiscal year ended 2012.3~2013.2	Fiscal year ended 2013.3~2014.2	Fiscal year ended 2014.3~2015.2	Fiscal year ended 2015.3~2016.2
総資産額 Total Assets (百万円) (Million of ¥)	126,756	132,868	134,628	133,922	129,856
純資産 Net Assets (百万円) (Million of ¥)	72,719	78,658	82,802	82,273	81,668
自己資本比率 Capital Stock (%)	52.9	54.4	56.8	56.9	58.3
自己資本利益率 Return on Equity (%)	7.3	10.3	7.9	5.5	6.4
期末発行済株式数(自己株式を除く) The Number of Shares at Year-end (Excluding Treasury Stock) (株)	39,721,090	39,483,729	39,489,089	38,616,442	37,920,708
1株当たり純資産 Book Value per Share (円) (¥)	1,687.72	1,831.05	1,936.82	1,974.36	1,997.55
1株当たり当期純利益 Earning per Share (円) (¥)	121.84	180.16	148.08	106.79	128.11

主要財務指標  
Major financial indicators

単体  
NON-CONSOLIDATED

	Fiscal year ended 2011.3~2012.2	Fiscal year ended 2012.3~2013.2	Fiscal year ended 2013.3~2014.2	Fiscal year ended 2014.3~2015.2	Fiscal year ended 2015.3~2016.2
総資産額 (百万円) Total Assets (Million of ¥)	94,688	99,263	103,381	102,415	100,586
純資産 (百万円) Net Assets (Million of ¥)	59,054	62,871	67,487	68,385	68,066
自己資本比率 (%) Capital Stock	62.3	63.3	65.2	66.6	67.5
自己資本利益率 (%) Return on Equity	6.0	9.3	9.6	7.3	7.4
期末発行済株式数(自己株式を除く) (株) The Number of Shares at Year-end (Excluding Treasury Stock)	39,721,090	39,483,729	39,489,089	38,616,442	37,920,708
1株当たり純資産 (円) Book Value per Share (¥)	1,485.73	1,590.14	1,706.11	1,767.26	1,790.22
1株当たり当期純利益 (円) Earning per Share (¥)	88.49	142.67	157.82	126.37	131.98

単位当たり売上高  
Sales per 1m<sup>2</sup> & Sales per Employee

単体  
NON-CONSOLIDATED

		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2		Fiscal year ended 2015.3~2016.2	
			Year-on- Year		Year-on- Year		Year-on- Year		Year-on- Year		Year-on- Year
売上高 (百万円) Net Sales (million of ¥)		110,314	99.1%	108,330	98.2%	107,220	99.0%	103,615	96.6%	105,263	101.6%
1m <sup>2</sup> 当たり売上高 Sales per 1m <sup>2</sup>	売場面積(平均) (m <sup>2</sup> ) Sales Floor Space (Average)	431,530	97.4%	424,647	98.4%	430,330	101.3%	428,944	99.7%	429,057	100.0%
	1m <sup>2</sup> 当たり期間売上高 (千円) Average Sales a Yer per 1m <sup>2</sup> (Thousands ¥)	255	101.7%	255	99.8%	249	97.7%	241	97.0%	245	101.6%
1人当たり売上高 Sales per Employee	従業員数(平均) (人) Number of Employees (Average)	5,086	95.5%	5,021	98.7%	5,082	101.2%	4,857	95.6%	4,893	100.7%
	1人当たり売上高 (千円) Average Sales a Yer per Employ (Thousands ¥)	21,690	103.8%	21,575	99.5%	21,098	97.8%	21,329	101.1%	21,512	100.9%