

決算説明資料

Detailed Financial Data

平成26年3月1日～平成27年2月28日
～Fiscal year ended Feb. 28, 2015～



Chiyoda

株式会社チヨダ

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決算概要
Financial Summary

連結
CONSOLIDATED

	Fiscal year ended 2010.3~2011.2			Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net Sales	157,137	94.4%	100.0%	154,086	98.1%	100.0%	150,323	97.6%	100.0%	147,423	98.1%	100.0%	143,005	97.0%	100.0%
売上総利益 Gross Profit	71,674	97.1%	45.6%	73,066	101.9%	47.4%	73,441	100.5%	48.9%	72,041	98.1%	48.9%	69,005	95.8%	48.3%
販売費及び一般管理費 Selling, General and Administrative Expenses	66,619	94.7%	42.4%	62,334	93.6%	40.5%	61,124	98.1%	40.7%	61,510	100.6%	41.7%	61,251	99.6%	42.8%
営業利益 Operating Profit	5,054	148.1%	3.2%	10,731	212.3%	7.0%	12,316	114.8%	8.2%	10,531	85.5%	7.1%	7,753	73.6%	5.4%
経常利益 Recurring Profit	5,725	141.9%	3.6%	11,339	198.1%	7.4%	13,108	115.6%	8.7%	11,027	84.1%	7.5%	8,253	74.8%	5.8%
当期純利益 Net Income	1,047	-	0.7%	4,839	462.2%	3.1%	7,151	147.8%	4.8%	5,847	81.8%	4.0%	4,165	71.2%	2.9%
1株当たり当期純利益 Earnings per Share	¥26.36	-	-	¥121.84	-	-	¥180.16	-	-	¥148.08	-	-	¥106.50	-	-

決算概要
Financial Summary

単体
NON-CONSOLIDATED

	Fiscal year ended 2010.3~2011.2			Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net Sales	111,289	97.8%	100.0%	110,314	99.1%	100.0%	108,330	98.2%	100.0%	107,220	99.0%	100.0%	103,615	96.6%	100.0%
売上総利益 Gross Profit	50,387	101.5%	45.3%	51,554	102.3%	46.7%	52,057	101.0%	48.1%	52,247	100.4%	48.7%	49,881	95.5%	48.1%
販売費及び一般管理費 Selling, General and Administrative Expenses	44,859	97.8%	40.3%	43,252	96.4%	39.2%	42,782	98.9%	39.5%	42,822	100.1%	39.9%	42,151	98.4%	40.7%
営業利益 Operating Profit	5,527	146.5%	5.0%	8,301	150.2%	7.5%	9,274	111.7%	8.6%	9,425	101.6%	8.8%	7,730	82.0%	7.5%
経常利益 Recurring Profit	6,071	130.4%	5.5%	8,845	145.7%	8.0%	10,151	114.8%	9.4%	10,395	102.4%	9.7%	8,543	82.2%	8.2%
当期純利益 Net Income	2,483	299.1%	2.2%	3,515	141.5%	3.2%	5,663	161.1%	5.2%	6,231	110.0%	5.8%	4,929	79.1%	4.8%
1株当たり当期純利益 Earnings per Share	¥62.53	-	-	¥88.49	-	-	¥142.67	-	-	¥157.82	-	-	¥126.03	-	-

売上高の推移

Sales Trend Compare with Same Month of Previous Year

			2013.3	2013.4	2013.5	2013.6	2013.7	2013.8	2013.9	2013.10	2013.11	2013.12	2014.1	2014.2	13.3~14.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	2.8	-9.5	-2.1	1.3	-8.3	0.3	-3.0	-3.7	-2.2	-3.4	-8.5	17.3	-2.4
	全店	Total Stores (Million of ¥)	9,749	10,074	9,159	10,049	8,422	7,693	7,995	9,140	8,901	11,008	8,426	6,598	107,220
	前年比	Year-on-Year (±%)	3.6	-8.3	-0.5	3.3	-6.6	1.9	-1.5	-2.4	-1.1	-2.5	-7.5	17.9	-1.0
マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	5.8	-11.4	-2.8	2.9	-8.9	-4.1	-6.3	-14.3	-9.0	-8.5	1.8	10.5	-4.8
	全店	Total Stores (Million of ¥)	3,069	3,069	3,244	3,090	3,000	2,346	1,969	3,132	3,776	4,812	3,381	1,855	36,749
	前年比	Year-on-Year (±%)	4.9	-11.8	-2.5	2.9	-8.8	-3.9	-6.0	-14.2	-9.1	-8.2	0.9	9.2	-4.9
			2014.3	2014.4	2014.5	2014.6	2014.7	2014.8	2014.9	2014.10	2014.11	2014.12	2015.1	2015.2	14.3~15.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	15.0	-8.3	-3.3	-9.1	-4.2	1.3	-6.3	-8.9	-6.0	5.0	-3.2	-11.7	-3.1
	全店	Total Stores (Million of ¥)	11,320	9,275	8,892	9,100	8,001	7,757	7,422	8,260	8,257	11,432	8,088	5,804	103,615
	前年比	Year-on-Year (±%)	16.1	-8.0	-3.0	-9.5	-5.0	0.8	-7.2	-9.7	-7.3	3.8	-4.1	-12.1	-3.0
マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	-4.5	-6.7	-1.3	-1.2	-1.4	1.2	9.0	4.0	-0.8	-0.5	-9.2	-8.7	-1.8
	全店	Total Stores (Million of ¥)	2,967	2,890	3,197	3,035	2,921	2,351	2,139	3,221	3,722	4,741	3,061	1,701	35,952
	前年比	Year-on-Year (±%)	-3.3	-5.8	-1.4	-1.8	-2.6	0.2	8.6	2.8	-1.4	-1.5	-9.5	-8.3	-2.2

部門別売上高

Sales Breakdown by Retail Category

(単位:百万円) Million of Yen

			Fiscal year end 2010.3~2011.2	Fiscal year end 2011.3~2012.2	Fiscal year end 2012.3~2013.2	Fiscal year end 2013.3~2014.2	Fiscal year end 2014.3~2015.2
チヨダ・SPC	フル稼働 既存店	Existing Stores	-	-	-	9,840	9,445
SHOE CHIYODA・SPC	全店	Total Store	14,698	13,680	13,416	13,130	11,253
東京靴流通センター	フル稼働 既存店	Existing Stores	-	-	-	45,329	44,133
TOKYO SHOES RETAILING CENTER	全店	Total Store	48,753	49,012	48,286	47,649	46,513
シュープラザ	フル稼働 既存店	Existing Stores	-	-	-	43,855	42,502
SHOEPLAZA	全店	Total Store	47,434	47,277	46,194	45,977	45,401
靴合計	フル稼働 既存店	Existing Stores	-	-	-	99,907	96,080
ALL SHOES	全店	Total Store	111,053	110,282	108,330	107,220	103,615
フットアップ	フル稼働 既存店	Existing Stores	-	-	-	-	-
FOOTUP	全店	Total Store	236	32	-	-	-
チヨダ合計	フル稼働 既存店	Existing Stores	-	-	-	99,907	96,080
CHIYODA TOTAL	全店	Total Store	111,289	110,314	108,330	107,220	103,615
マックハウス	既存店	Existing Stores	39,812	39,157	37,485	34,334	32,144
MACHOUSE	全店	Total Store	42,411	40,449	38,658	36,749	35,952

※フル稼働既存店…………… 前年の期首に存在しており、当期末に存在する店舗のことです。

* Existing stores …………… Stores that exist from the beginning to the end of the current term.

部門別営業利益
Operating Profit by Retail Category

(単位:百万円) Million of Yen

			Fiscal year end 2013.3~2014.2		Fiscal year end 2014.3~2015.2	
			Sales	Operating Profit	Sales	Operating Profit
チヨダ・SPC	フル稼働 既存店	Existing Stores	9,840	440	9,445	228
SHOE CHIYODA・SPC	全店	Total Store	13,130	374	11,253	213
東京靴流通センター	フル稼働 既存店	Existing Stores	45,329	4,558	44,133	4,115
TOKYO SHOES RETAILING CENTER	全店	Total Store	47,649	4,738	46,513	4,220
シュープラザ	フル稼働 既存店	Existing Stores	43,855	4,320	42,502	3,375
SHOEPLAZA	全店	Total Store	45,977	4,283	45,401	3,268
チヨダ合計	フル稼働 既存店	Existing Stores	99,025	9,319	96,080	7,718
CHIYODA TOTAL	全店	Total Store	107,220	9,425	103,615	7,702

※フル稼働既存店..... 前年の期首に存在しており、当期末に存在する店舗のことです。

* Existing stores..... Stores that exist from the beginning to the end of the current term.

部門別粗利益
Gross Margin by Retail Category

	Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
		Change(%)		Change(%)		Change(%)		Change(%)		Change(%)
チヨダ・SPC SHOE CHIYODA・SPC	46.5%	2.0%	48.1%	1.6%	49.2%	1.1%	48.8%	△0.4%	48.4%	△0.4%
東京靴流通センター TOKYO SHOES RETAILING CENTER	45.4%	1.3%	46.8%	1.4%	48.5%	1.7%	49.2%	0.7%	48.5%	△0.7%
シュープラザ SHOEPLAZA	44.7%	1.8%	46.2%	1.5%	47.3%	1.1%	48.2%	0.9%	47.5%	△0.7%
靴計 ALL SHOES	45.3%	1.6%	46.7%	1.4%	48.1%	1.5%	48.7%	0.6%	48.0%	△0.7%
フットアップ FOOTUP	36.3%	0.2%	45.3%	9.0%	-	-	-	-	-	-
チヨダ計 CHIYDA TOTAL	45.3%	1.7%	46.7%	1.4%	48.1%	1.5%	48.7%	0.6%	48.1%	△0.6%
マックハウス MACHOUSE	43.5%	0.1%	46.2%	2.7%	48.0%	1.8%	46.5%	△1.5%	46.3%	△0.2%

客数前年対比
Number of Customer

(単位 :千人)

		Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
		1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year
チヨダ・SPC	Existing Store	3,637	95.0%	3,659	100.6%	3,587	98.0%	3,289	95.5%	2,701	91.2%
SHOE CHIYODA・SPC	Total Store	4,360	96.6%	4,050	92.9%	3,922	96.8%	3,796	96.7%	3,116	82.1%
東京靴流通センター	Existing Store	15,283	96.4%	15,453	98.2%	15,371	96.4%	14,841	95.9%	13,854	93.5%
TOKYO SHOES RETAILING CENTER	Total Store	17,101	100.0%	16,839	98.4%	16,189	96.1%	15,616	96.4%	14,628	93.6%
シュープラザ	Existing Store	11,750	98.1%	12,383	100.1%	12,365	98.0%	11,838	96.3%	10,860	91.6%
SHOEPLAZA	Total Store	13,150	99.7%	13,023	99.0%	12,624	96.9%	12,433	98.4%	11,593	93.2%
靴合計	Existing Store	30,701	97.5%	31,560	99.3%	31,416	97.2%	30,070	96.0%	27,512	92.5%
ALL SHOES	Total Store	34,643	99.5%	33,975	98.0%	32,831	96.6%	31,946	97.3%	29,434	92.1%
フットアップ	Existing Store	17	79.0%	-	-	-	-	-	-	-	-
FOOTUP	Total Store	61	48.3%	9	15.0%	-	-	-	-	-	-
チヨダ合計	Existing Store	30,719	97.5%	31,560	99.3%	31,416	97.2%	30,070	96.0%	27,512	92.5%
CHIYODA TOTAL	Total Store	34,704	99.3%	33,984	97.9%	32,831	96.6%	31,946	97.3%	29,434	92.1%
マックハウス	Existing Store	11,015	93.1%	10,097	92.4%	9,296	95.4%	8,626	96.8%	7,974	97.4%
MACHOUSE	Total Store	11,887	90.2%	10,552	88.6%	9,682	91.8%	9,313	97.2%	9,123	98.0%

客単価の推移

Average Spending per Customer

		Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
		¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year
チヨダ・SPC	Existing Store	3,334	96.3%	3,357	100.7%	3,338	99.5%	3,367	96.8%	3,504	93.7%
SHOE CHIYODA・SPC	Total store	3,370	97.0%	3,378	100.2%	3,362	99.5%	3,386	100.7%	3,611	106.7%
東京靴流通センター	Existing store	2,850	99.1%	2,911	102.0%	2,988	102.4%	3,057	102.3%	3,186	104.1%
TOKYO SHOES RETAILING CENTER	Total store	2,850	99.4%	2,910	102.0%	2,982	102.4%	3,051	102.2%	3,179	104.2%
シュープラザ	Existing store	3,604	97.6%	3,632	100.5%	3,656	100.5%	3,692	100.8%	3,913	105.7%
SHOEPLAZA	Total store	3,606	97.8%	3,630	100.6%	3,658	100.7%	3,697	101.0%	3,916	105.9%
靴合計	Existing store	3,198	98.3%	3,250	101.2%	3,303	101.5%	3,355	101.6%	3,521	104.7%
ALL SHOES	Total store	3,205	98.4%	3,245	101.2%	3,299	101.6%	3,356	101.7%	3,520	104.8%
フットアップ	Existing store	3,535	97.7%	-	-	-	-	-	-	-	-
FOOTUP	Total store	3,845	95.8%	3,509	91.2%	-	-	-	-	-	-
チヨダ合計	Existing store	3,199	98.3%	3,250	101.2%	3,303	101.5%	3,355	101.6%	3,521	104.7%
CHIYODA TOTAL	Total store	3,206	98.3%	3,246	101.2%	3,299	101.6%	3,356	101.7%	3,520	104.8%
マックハウス	Existing store	3,614	96.3%	3,874	107.9%	4,024	104.0%	3,980	99.0%	4,031	100.8%
MACHOUSE	Total store	3,568	96.1%	3,833	107.7%	3,993	104.2%	3,946	98.9%	3,941	99.9%

販売費及び一般管理費の内訳

Selling, General and Administrative Expenses

連結

CONSOLIDATED

	Fiscal year ended 2010.3~2011.2			Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net sales	157,137	94.4%	100.0%	154,086	98.1%	100.0%	150,323	97.6%	100.0%	147,423	98.1%	100.0%	143,005	97.0%	100.0%
広告宣伝費 Advertising expense	7,186	91.5%	4.6%	6,191	86.2%	4.0%	6,244	100.9%	4.2%	5,972	95.6%	4.1%	5,998	100.4%	4.2%
役員報酬及び給与手当 Salary wages	21,568	94.9%	13.7%	20,176	93.5%	13.1%	19,507	96.7%	13.0%	19,736	101.2%	13.4%	19,133	96.9%	13.4%
賞与引当金繰入額 Accrued bonus transfers	530	83.5%	0.3%	611	115.2%	0.4%	605	99.0%	0.4%	569	94.1%	0.4%	556	97.8%	0.4%
退職給付費用 Severance pay	923	94.7%	0.6%	911	98.7%	0.6%	995	109.2%	0.7%	819	82.3%	0.6%	849	103.6%	0.6%
役員退職慰労引当金繰入額 Transfer for executives' retirement allowance	30	111.0%	0.0%	17	55.7%	0.0%	4	25.4%	0.0%	1	36.8%	0.0%	1	100.0%	0.0%
株式報酬費用 Stock based compensation expense	-	-	-	39	-	0.0%	57	147.3%	0.0%	42	72.7%	0.0%	33	79.8%	0.0%
地代家賃 Property taxes	18,181	95.5%	11.6%	17,048	93.8%	11.1%	16,417	96.3%	10.9%	16,303	99.3%	11.1%	16,028	98.3%	11.2%
減価償却費 Depreciation expense	1,433	93.9%	0.9%	1,231	85.9%	0.8%	1,159	94.1%	0.8%	1,266	109.3%	0.9%	1,400	110.5%	1.0%
貸倒引当金繰入額 Transfer for bad debts allowance	-	-	-	-	-	-	△20	-	△0.0%	△22	112.3%	0.0%	△29	131.0%	0.0%
その他経費 Other expenses	16,765	95.4%	10.9%	16,107	96.1%	10.5%	16,153	100.3%	10.7%	16,820	104.1%	11.4%	17,278	102.7%	12.1%
合計 Total	66,619	94.7%	42.4%	62,334	93.6%	40.5%	61,124	98.1%	40.7%	61,510	100.6%	41.7%	61,251	99.6%	42.8%

販売費及び一般管理費の内訳
Selling, General and Administrative Expenses

単体
NON-CONSOLIDATED

	Fiscal year ended 2010.3~2011.2			Fiscal year ended 2011.3~2012.2			Fiscal year ended 2012.3~2013.2			Fiscal year ended 2013.3~2014.2			Fiscal year ended 2014.3~2015.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net sales	111,289	97.8%	100.0%	110,314	99.1%	100.0%	108,330	98.2%	100.0%	107,220	99.0%	100.0%	103,615	96.6%	100.0%
広告宣伝費 Advertising expense	4,964	93.7%	4.5%	4,561	91.9%	4.1%	4,507	98.8%	4.2%	4,223	93.7%	3.9%	4,178	98.9%	4.0%
役員報酬及び給与手当 Salary wages	14,513	97.2%	13.0%	14,285	98.4%	12.9%	14,122	98.9%	13.0%	14,374	101.8%	13.4%	13,714	95.4%	13.2%
賞与引当金繰入額 Accrued bonus transfers	442	85.8%	0.4%	500	113.0%	0.5%	487	97.4%	0.4%	464	95.3%	0.4%	460	99.2%	0.4%
役員退職慰労引当金繰入額 Transfer for executives' retirement allowance	18	98.8%	0.0%	4	25.9%	0.0%	-	-	-	-	-	-	-	-	-
退職給付費用 Severance pay	719	86.7%	0.7%	718	99.9%	0.7%	852	118.7%	0.8%	679	79.7%	0.6%	708	104.2%	0.7%
株式報酬費用 Stock based compensation expense	-	-	-	39	-	0.0%	47	122.0%	0.0%	33	70.7%	0.0%	25	76.5%	0.0%
福利厚生費 Welfare expense	2,326	100.6%	2.1%	2,347	100.9%	2.1%	2,329	99.2%	2.2%	2,365	101.6%	2.2%	2,353	99.5%	2.3%
水道光熱費 Utility expense	2,463	99.9%	2.2%	2,228	90.5%	2.0%	2,351	105.5%	2.2%	2,625	111.6%	2.4%	2,654	101.1%	2.6%
地代家賃 Property taxes	11,836	98.8%	10.6%	11,279	95.3%	10.2%	11,077	98.2%	10.2%	11,082	100.0%	10.3%	10,867	98.1%	10.5%
減価償却費 Depreciation expense	1,121	101.0%	1.0%	1,022	91.2%	0.9%	922	90.2%	0.9%	993	107.8%	0.9%	1,026	103.3%	1.0%
貸倒引当金繰入額 Transfer for bad debts allowance	-	-	-	-	-	-	△18	-	△0.0%	△14	78.2%	0.0%	△21	152.7%	0.0%
その他経費 Other expenses	6,452	100.4%	5.8%	6,264	97.1%	5.7%	6,102	97.4%	5.6%	5,993	98.2%	5.6%	6,183	103.2%	6.0%
合計 Total	44,859	97.8%	40.3%	43,252	96.4%	39.2%	42,782	98.9%	39.5%	42,822	100.1%	39.9%	42,151	98.4%	40.7%

営業外損益の内訳

Other Income and Deductions

	Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
	Million of ¥	Year-on- Year	Million of ¥	Year-on- Year	Million of ¥	Year-on- Year	Million of ¥	Year-on- Year	Million of ¥	Year-on- Year
受取利息 Interest Income	71	99.4%	63	88.9%	56	87.9%	50	89.6%	48	95.7%
受取配当金 Dividends Earned	272	60.1%	177	65.4%	276	155.2%	561	203.4%	450	80.2%
受取家賃 Rent Income	997	91.9%	937	94.0%	900	96.1%	781	86.7%	726	93.0%
受取手数料 Miscellaneous Income	312	94.3%	284	91.1%	277	97.6%	196	70.8%	109	55.6%
その他 Others	221	170.2%	172	78.1%	170	98.6%	182	107.2%	128	70.4%
営業外収益 Non-Operating Income	1,875	90.5%	1,636	87.3%	1,681	102.7%	1,772	105.4%	1,463	82.5%
支払利息・社債利息 Interest Expense & Interest on Bonds	10	192.6%	8	81.5%	6	74.6%	4	69.6%	2	57.7%
不動産賃貸費用 Rent	995	95.9%	826	83.0%	784	94.9%	683	87.1%	630	92.2%
その他 Others	325	219.7%	257	79.2%	13	5.4%	115	833.5%	18	15.8%
営業外費用計 Non-Operating Expenses	1,331	111.7%	1,093	82.1%	804	73.6%	803	99.8%	650	81.0%
営業外損益 Other Income and Deductions	543	61.8%	543	100.0%	876	161.3%	969	110.6%	812	83.8%

店舗の推移
Store Details

店舗数 (Number of Stores)

	期首 ~Statement	2009.3~2010.2			2010.3~2011.2			2011.3~2012.2		
		開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End
チヨダ・SPC SHOE CHIYODA・SPC	200	15	12	203	6	33	176	9	15	170
東京靴流通センター TOKYO SHOE RETAILING CENTER	569	31	22	578	27	21	584	16	21	579
シュープラザ SHOEPLAZA	348	28	15	361	13	13	361	2	13	350
靴計 ALL SHOES	1,117	74	49	1,142	46	67	1,121	27	49	1,099
フットアップ FOOTUP	10	0	5	5	0	4	1	0	1	0
チヨダ計 CHIYODA TOTAL	1,127	74	54	1,147	46	71	1,122	27	50	1,099
マックハウス MACHOUSE	567	23	48	542	14	37	519	9	46	482
アイウォーク I-WALK	50	7	12	45	5	7	43	2	5	40

	期首 Beginning	2012.3~2013.2			2013.3~2014.2			2014.3~2015.2		
		開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End	開店 Open	閉店 Close	期末 Term-End
チヨダ・SPC SHOE CHIYODA・SPC	170	11	8	173	9	16	166	2	25	143
東京靴流通センター TOKYO SHOE RETAILING CENTER	579	17	18	578	13	18	573	20	18	575
シュープラザ SHOEPLAZA	350	6	6	350	17	6	361	17	9	369
靴計 ALL SHOES	1,099	34	32	1,101	39	40	1,100	39	52	1,087
フットアップ FOOTUP	0	0	0	0	0	0	0	0	0	0
チヨダ計 CHIYODA TOTAL	1,099	34	32	1,101	39	40	1,100	39	52	1,087
マックハウス MACHOUSE	482	21	27	476	31	25	482	43	45	480
アイウォーク I-WALK	40	5	3	42	5	1	46	6	5	47

設備投資の状況
Capital Expenditure

連結
CONSOLIDATED

	Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	1,896	22.9%	1,174	61.9%	3,035	258.4%	2,374	78.2%	2,581	108.7%
減価償却 Depreciation Expenses	1,433	93.9%	1,231	85.9%	1,159	94.1%	1,266	109.3%	1,400	110.5%

単体
NON-CONSOLIDATED

	Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2013.3~2014.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	1,581	20.9%	909	57.5%	2,406	264.6%	1,370	57.0%	1,580	115.3%
減価償却 Depreciation Expenses	1,158	101.1%	1,022	88.3%	922	90.2%	993	107.8%	1,026	103.3%

主要財務指標

Major Financial Indicators

連結

CONSOLIDATED

	Fiscal year ended 2010.3~2011.2	Fiscal year ended 2011.3~2012.2	Fiscal year ended 2012.3~2013.2	Fiscal year ended 2013.3~2014.2	Fiscal year ended 2014.3~2015.2
総資産額 Total Assets (百万円) (Million of ¥)	124,287	126,756	132,868	134,628	133,922
株主資本 Shareholders' Equity (百万円) (Million of ¥)	69,675	72,719	78,658	82,802	82,273
株主資本比率 Capital Stock (%)	52.1	52.9	54.4	56.8	56.9
株主資本利益率 Return on Equity (%)	1.6	7.3	10.3	7.9	5.5
発行済株式数 Number of Shares of Common Stock (株)	39,721,348	39,721,090	39,483,729	39,489,089	38,616,442
1株当たり株主資本 Book Value per Share (円) (¥)	1,629.49	1,687.72	1,831.05	1,936.82	1,974.36
1株当たり当期純利益 Earning per Share (円) (¥)	26.36	121.84	180.16	148.08	106.79

主要財務指標
Major financial indicators

単体
NON-CONSOLIDATED

	Fiscal year ended 2010.3~2011.2	Fiscal year ended 2011.3~2012.2	Fiscal year ended 2012.3~2013.2	Fiscal year ended 2013.3~2014.2	Fiscal year ended 2014.3~2015.2
総資産額 Total Assets (百万円) (Million of ¥)	93,583	94,688	99,263	103,381	102,415
株主資本 Shareholders' Equity (百万円) (Million of ¥)	58,026	59,054	62,871	67,487	68,385
株主資本比率 Capital Stock (%)	62.0	62.3	63.3	65.2	66.6
株主資本利益率 Return on Equity (%)	4.2	6.0	9.3	9.6	7.3
発行済株式数 Number of Shares of Common Stock (株)	39,721,348	39,721,090	39,483,729	39,489,089	38,616,442
1株当たり株主資本 Book Value per Share (円) (¥)	1,460.83	1,485.73	1,590.14	1,706.11	1,767.26
1株当たり当期純利益 Earning per Share (円) (¥)	62.53	88.49	142.67	157.82	126.37

単位当たり売上高
Sales per 1m² & Sales per Employee

単体
NON-CONSOLIDATED

		Fiscal year ended 2010.3~2011.2		Fiscal year ended 2011.3~2012.2		Fiscal year ended 2012.3~2013.2		Fiscal year ended 2013.3~2014.2		Fiscal year ended 2014.3~2015.2	
			Year-on- Year		Year-on- Year		Year-on- Year		Year-on- Year		Year-on- Year
売上高 (百万円) Net Sales (million of ¥)		111,289	97.8%	110,314	99.1%	108,330	98.2%	107,220	99.0%	103,615	97.0%
1m ² 当たり売上高 Sales per 1m ²	売場面積(平均) Sales Floor Space (Average) (m ²)	442,905	101.4%	431,530	97.4%	424,647	98.4%	430,330	101.3%	428,944	99.7%
	1m ² 当たり期間売上高 Average Sales a Yer per 1m ² (Thousands ¥)	251	96.4%	255	101.7%	255	99.8%	249	97.7%	241	97.0%
1人当たり売上高 Sales per Employee	従業員数(平均) Number of Employees (Average) (人)	5,325	97.9%	5,086	95.5%	5,021	98.7%	5,082	101.2%	4,857	95.6%
	1人当たり売上高 Average Sales a Yer per Employ (Thousands ¥)	20,898	99.8%	21,690	103.8%	21,575	99.5%	21,098	97.8%	21,329	101.1%