

決算説明資料

Detailed Financial Data

2024年3月1日～2025年2月28日

～Fiscal year ended Feb. 28, 2025～



株式会社チヨダ

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決算概要
Financial Summary

連結
CONSOLIDATED

	Fiscal year ended 2020.3～2021.2			Fiscal year ended 2021.3～2022.2			Fiscal year ended 2022.3～2023.2			Fiscal year ended 2023.3～2024.2			Fiscal year ended 2024.3～2025.2		
	Millions of ¥	Year-on- Year	%of net sales	Millions of ¥	Year-on- Year	%of net sales	Millions of ¥	Year-on- Year	%of net sales	Millions of ¥	Year-on- Year	%of net sales	Millions of ¥	Year-on- Year	%of net sales
売上高 Net Sales	94,227	83.0%	100.0%	88,651	94.1%	100.0%	92,119	103.9%	100.0%	93,320	101.3%	100.0%	91,835	98.4%	100.0%
売上総利益 Gross Profit	42,715	82.5%	45.3%	40,357	94.5%	45.5%	42,165	104.5%	45.8%	43,942	104.2%	47.1%	43,744	99.6%	47.6%
販売費及び一般管理費 Selling, General and Administrative Expenses	47,191	89.0%	50.1%	44,745	94.8%	50.5%	44,399	99.2%	48.2%	42,871	96.6%	45.9%	41,551	96.9%	45.2%
営業利益 Operating Profit	△4,475	-	△4.7%	△4,387	-	△4.9%	△2,234	-	△2.4%	1,071	-	1.1%	2,193	204.8%	2.4%
経常利益 Recurring Profit	△4,173	-	△4.4%	△3,822	-	△4.3%	△1,942	-	△2.1%	1,474	-	1.6%	2,566	174.1%	2.8%
当期純利益 Net Income	△5,002	-	△5.3%	△3,980	-	△4.5%	△2,602	-	△2.8%	1,851	-	2.0%	2,923	157.9%	3.2%
1株当たり当期純利益 Earnings per Share	△¥140.39	-	-	△¥112.16	-	-	△¥74.23	-	-	¥52.68	-	-	¥83.11	-	-

決算概要
Financial Summary

単体
NON-CONSOLIDATED

	Fiscal year ended 2020.3～2021.2			Fiscal year ended 2021.3～2022.2			Fiscal year ended 2022.3～2023.2			Fiscal year ended 2023.3～2024.2			Fiscal year ended 2024.3～2025.2		
	Millons of ¥	Year-on- Year	%of net sales	Millons of ¥	Year-on- Year	%of net sales	Millons of ¥	Year-on- Year	%of net sales	Millons of ¥	Year-on- Year	%of net sales	Millons of ¥	Year-on- Year	%of net sales
売上高 Net Sales	74,543	84.8%	100.0%	70,496	94.6%	100.0%	73,676	104.5%	100.0%	77,106	104.7%	100.0%	80,060	103.8%	100.0%
売上総利益 Gross Profit	32,855	84.5%	44.1%	31,368	95.5%	44.5%	32,996	105.2%	44.8%	35,424	107.4%	45.9%	37,858	106.9%	47.3%
販売費及び一般管理費 Selling, General and Administrative Expenses	36,275	92.1%	48.7%	34,787	95.9%	49.3%	34,638	99.6%	47.0%	33,970	98.1%	44.1%	35,036	103.1%	43.8%
営業利益 Operating Profit	△3,419	－	△4.6%	△3,419	－	△4.9%	△1,641	－	△2.2%	1,454	－	1.9%	2,821	194.0%	3.5%
経常利益 Recurring Profit	△3,020	－	△4.1%	△2,993	－	△4.2%	△1,298	－	△1.8%	1,775	－	2.3%	3,152	177.5%	3.9%
当期純利益 Net Income	△3,848	－	△5.2%	△3,216	－	△4.6%	△1,892	－	△2.6%	1,688	－	2.2%	2,832	167.8%	3.5%
1株当たり当期純利益 Earnings per Share	△¥108.00	－	－	△¥90.61	－	－	△¥53.97	－	－	¥48.05	－	－	¥80.52	－	－

売上高の推移

Sales Trend Compare with Same Month of Previous Year

			2023.3	2023.4	2023.5	2023.6	2023.7	2023.8	2023.9	2023.10	2023.11	2023.12	2024.1	2024.2	23.3~24.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	12.5	10.7	5.5	7.2	9.6	8.4	7.9	2.0	13.9	-9.2	5.9	14.5	6.5
	全店	Total Stores (Million of ¥)	6,904	7,701	6,576	6,633	6,502	5,626	5,295	6,284	7,444	6,980	6,367	4,788	77,106
	前年比	Year-on-Year (±%)	11.3	9.4	4.0	5.2	7.0	5.1	4.7	-1.0	11.5	-10.7	3.2	10.3	4.6
マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	5.1	-4.3	-7.1	-5.3	0.9	-4.1	-14.8	-17.1	-8.0	-18.6	-7.8	-1.0	-7.7
	全店	Total Stores (Million of ¥)	1,327	1,483	1,490	1,351	1,453	1,033	719	1,356	1,481	1,773	1,197	740	15,409
	前年比	Year-on-Year (±%)	0.0	-10.9	-13.4	-12.0	-7.2	-11.5	-23.5	-26.2	-18.5	-29.9	-19.7	-12.5	-16.5
			2024.3	2024.4	2024.5	2024.6	2024.7	2024.8	2024.9	2024.10	2024.11	2024.12	2025.1	2025.2	24.3~25.2
全店 CHIYODA	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	7.0	6.1	7.8	15.9	-1.3	8.1	11.0	3.3	8.0	10.5	3.7	-8.9	6.0
	全店	Total Stores (Million of ¥)	7,133	7,885	6,840	7,437	6,260	5,815	5,799	6,458	7,888	7,628	6,537	4,374	80,060
	前年比	Year-on-Year (±%)	3.5	2.3	4.0	11.2	-3.8	3.3	9.5	2.7	5.9	9.2	2.6	-6.7	3.9
※マックハウス MACHOUSE	既存店	Existing Stores													
	前年比	Year-on-Year (±%)	-18.7	-4.5	-13.3	-5.6	-9.8	6.1	15.5	-13.6	0.9	-	-	-	-6.2
	全店	Total Stores (Million of ¥)	933	1,235	1,147	1,116	1,139	989	748	1,082	1,366	-	-	-	9,758
	前年比	Year-on-Year (±%)	-29.7	-16.7	-23.0	-17.4	-21.6	-4.2	4.0	-20.2	-7.7	-	-	-	-16.6

※ マックハウスは連結除外になる2024年11月までが対象です。

部門別売上高

Sales Breakdown by Retail Category

(単位:百万円) Million Yen

			Fiscal year ended 2020.3～2021.2	Fiscal year ended 2021.3～2022.2	Fiscal year ended 2022.3～2023.2	Fiscal year ended 2023.3～2024.2	Fiscal year ended 2024.3～2025.2
※1 チヨダ 他	既存店	Existing Stores	2,847	2,689	2,897	2,661	2,727
SHOE CHIYODA etc	全店	Total Stores	3,394	3,167	3,234	3,146	2,932
東京靴流通センター	既存店	Existing Stores	32,511	31,385	32,603	34,038	36,207
TOKYO SHOE RETAILING CENTER	全店	Total Stores	34,196	32,512	33,730	35,338	37,192
シュープラザ	既存店	Existing Stores	33,495	32,328	34,403	35,563	36,271
SHOEPLAZA	全店	Total Stores	35,775	33,943	35,400	37,020	37,701
EC事業・その他	既存店	Existing Stores	1,139	884	1,324	1,733	2,233
Electronic Commerce etc	全店	Total Stores	1,187	886	1,342	1,872	2,234
チヨダ合計	既存店	Existing Stores	69,992	67,285	71,228	73,997	77,440
CHIYODA TOTAL	全店	Total Stores	74,543	70,496	73,676	77,106	80,060
※2 マックハウス							
MACHOUSE	全店	Total Stores	19,717	18,155	18,443	15,409	9,758

※1 SPC・シューズパレット・クローバーリーフ他 旧アイウォーク店舗を含む。

※2 マックハウスは連結除外になる2024年11月までが対象です。

部門別粗利益
Gross Margin by Retail Category

	Fiscal year ended 2020.3～2021.2		Fiscal year ended 2021.3～2022.2		Fiscal year ended 2022.3～2023.2		Fiscal year ended 2023.3～2024.2		Fiscal year ended 2024.3～2025.2	
		Change		Change		Change		Change		Change
※1 チヨダ 他 SHOE CHIYODA etc	44.6%	△ 2.4	45.9%	1.3	46.7%	0.8	46.7%	0.0	47.8%	1.1
東京靴流通センター TOKYO SHOES RETAILING CENTER	45.7%	△ 0.9	45.9%	0.2	46.1%	0.2	46.5%	0.4	48.4%	1.9
シュープラザ SHOEPLAZA	42.8%	△ 2.1	43.5%	0.7	44.5%	1.0	45.4%	0.9	46.8%	1.4
チヨダ計 CHIYODA TOTAL	44.1%	△ 0.1	44.5%	0.4	44.8%	0.3	45.9%	1.1	47.3%	1.4
※2 マックハウス MACHOUSE	48.8%	1.7	47.9%	△ 0.9	48.0%	0.1	48.4%	0.4	48.7%	0.3

※1 SPC・シューズパレット・クローバーリーフ他 旧アイウォーク店舗を含む。

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客数前年対比
Number of Customer

(単位 :千人)

		Fiscal year ended 2020.3～2021.2		Fiscal year ended 2021.3～2022.2		Fiscal year ended 2022.3～2023.2		Fiscal year ended 2023.3～2024.2		Fiscal year ended 2024.3～2025.2	
		1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year	1,000	Year- on-Year
※1 チヨダ 他	Existing Store	673	72.4%	626	103.0%	624	110.4%	516	101.4%	504	97.7%
SHOE CHIYODA etc	Total Store	801	69.1%	734	92.9%	713	97.1%	616	86.4%	546	88.6%
東京靴流通センター	Existing Store	9,281	87.0%	8,961	97.1%	8,942	101.3%	8,559	97.7%	8,430	98.5%
TOKYO SHOES RETAILING CENTER	Total Store	9,770	86.4%	9,284	95.0%	9,254	99.7%	8,879	95.9%	8,649	97.4%
シュープラザ	Existing Store	7,827	86.2%	7,635	98.0%	7,855	102.7%	7,451	98.3%	7,124	95.6%
SHOEPLAZA	Total Store	8,370	86.1%	8,029	95.8%	8,084	100.7%	7,778	96.2%	7,427	95.5%
チヨダ合計	Existing Store	18,044	85.9%	17,412	97.3%	17,680	102.6%	16,855	98.5%	16,636	98.7%
CHIYODA TOTAL	Total Store	19,213	85.3%	18,239	94.9%	18,309	100.4%	17,602	96.1%	17,021	96.7%
※2 マックハウス	Existing Store	5,108	74.1%	4,350	94.7%	4,150	100.0%	3,430	90.2%	2,209	93.9%
MACHOUSE	Total Store	5,354	69.4%	4,493	83.9%	4,394	97.8%	3,588	81.6%	2,270	82.3%

※1 SPC・シューズパレット・クローバーリーフ他 旧アイウオーク店舗を含む。

※2 マックハウスは連結除外になる2024年11月までが対象です。

客単価の推移

Average Spending per Customer

		Fiscal year ended 2020.3～2021.2		Fiscal year ended 2021.3～2022.2		Fiscal year ended 2022.3～2023.2		Fiscal year ended 2023.3～2024.2		Fiscal year ended 2024.3～2025.2	
		¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year	¥	Year- on-Year
※1 チヨダ 他	Existing Store	4,230	97.3%	4,291	100.5%	4,643	105.0%	5,158	110.8%	5,411	104.9%
SHOE CHIYODA etc	Total store	4,224	98.4%	4,311	102.0%	4,535	105.2%	5,108	114.3%	5,370	105.1%
東京靴流通センター	Existing store	3,502	99.4%	3,502	100.0%	3,646	104.0%	3,976	109.0%	4,295	108.0%
TOKYO SHOES RETAILING CENTER	Total store	3,500	99.5%	3,502	100.1%	3,645	104.1%	3,980	109.2%	4,300	108.0%
シュープラザ	Existing store	4,279	99.4%	4,234	98.9%	4,379	103.5%	4,773	108.7%	5,091	106.7%
SHOEPLAZA	Total store	4,274	99.7%	4,227	98.9%	4,379	103.6%	4,759	108.7%	5,076	106.7%
チヨダ合計	Existing store	3,878	99.1%	3,864	99.6%	4,028	104.0%	4,390	109.0%	4,715	107.4%
CHIYODA TOTAL	Total store	3,880	99.4%	3,865	99.6%	4,025	104.1%	4,395	109.2%	4,720	107.4%
※2 マックハウス	Existing store	3,700	109.8%	4,042	107.6%	3,996	104.2%	4,328	102.4%	4,324	99.9%
MACHOUSE	Total store	3,683	110.9%	4,040	109.7%	4,197	103.9%	4,294	102.3%	4,298	101.4%

※1 SPC・シューズパレット・クローバーリーフ他 旧アイウォーク店舗を含む。

※2 マックハウスは連結除外になる2024年11月までが対象です。

販売費及び一般管理費の内訳
Selling,General and Administrative Expenses

連結
CONSOLIDATED

	Fiscal year ended 2020.3～2021.2			Fiscal year ended 2021.3～2022.2			Fiscal year ended 2022.3～2023.2			Fiscal year ended 2023.3～2024.2			Fiscal year ended 2024.3～2025.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net sales	94,227	83.0%	100.0%	88,651	94.1%	100.0%	92,119	103.9%	100.0%	93,320	101.3%	100.0%	91,835	98.4%	100.0%
広告宣伝費 Advertising expense	2,951	65.5%	3.1%	3,304	112.0%	3.7%	3,414	103.4%	3.7%	3,067	89.8%	3.3%	3,575	116.6%	3.9%
ポイント引当金繰入額 Provision for point card certificates	4	6.6%	0.0%	3	93.3%	0.0%	—	—	—	—	—	—	—	—	—
役員報酬及び給料手当 Salary wages	15,589	91.2%	16.5%	14,172	90.9%	16.0%	13,794	97.3%	15.0%	13,231	95.9%	14.2%	12,660	95.7%	13.8%
賞与引当金繰入額 Accrued bonus transfers	289	74.7%	0.3%	309	103.6%	0.3%	320	103.7%	0.3%	427	133.3%	0.5%	424	99.3%	0.5%
退職給付費用 Severance pay	707	98.3%	0.8%	619	87.6%	0.7%	503	81.3%	0.5%	497	98.7%	0.5%	437	87.9%	0.5%
役員退職慰労引当金繰入額 Transfer for executives' retirement allowance	2	97.8%	0.0%	3	120.5%	0.0%	2	88.1%	0.0%	2	91.4%	0.0%	7	274.5%	0.0%
株式報酬費用 Stock based compensation expense	—	—	—	—	—	—	—	—	—	—	—	—	11	—	0.0%
地代家賃 Property taxes	12,436	92.2%	13.2%	11,737	94.4%	13.2%	11,444	97.5%	12.4%	10,908	95.3%	11.7%	9,967	91.4%	10.9%
減価償却費 Depreciation expense	1,254	96.3%	1.3%	1,035	82.6%	1.2%	879	84.9%	1.0%	883	100.4%	0.9%	792	89.7%	0.9%
貸倒引当金繰入額 Transfer for bad debts allowance	0	—	0.0%	0	—	0.0%	0	—	0.0%	11	1267.8%	0.0%	△ 1	—	0.0%
その他経費 Other expenses	13,946	90.4%	14.8%	13,559	97.2%	15.3%	14,037	103.5%	15.2%	13,840	98.6%	14.8%	13,675	98.8%	14.9%
合計 Total	47,191	89.0%	50.1%	44,745	94.8%	50.5%	44,399	99.2%	48.2%	42,871	96.6%	45.9%	41,551	96.9%	45.2%

販売費及び一般管理費の内訳
Selling, General and Administrative Expenses

単体
NON-CONSOLIDATED

	Fiscal year ended 2020.3～2021.2			Fiscal year ended 2021.3～2022.2			Fiscal year ended 2022.3～2023.2			Fiscal year ended 2023.3～2024.2			Fiscal year ended 2024.3～2025.2		
	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales	Millions of ¥	Year- on-Year	%of net sales
売上高 Net sales	74,543	84.8%	100.0%	70,496	94.6%	100.0%	73,676	104.5%	100.0%	77,106	104.6%	100.0%	80,060	103.8%	100.0%
広告宣伝費 Advertising expense	2,455	74.3%	3.3%	2,723	110.9%	3.9%	2,821	103.6%	3.8%	2,588	91.7%	3.4%	3,272	126.5%	4.1%
役員報酬及び給料手当 Salary wages	12,011	92.6%	16.1%	10,890	90.7%	15.4%	10,598	97.3%	14.4%	10,137	95.6%	13.1%	10,208	100.7%	12.8%
賞与引当金繰入額 Accrued bonus transfers	253	78.2%	0.3%	265	104.7%	0.4%	264	99.5%	0.4%	381	144.4%	0.5%	393	103.2%	0.5%
物流費 Logistics costs	556	84.0%	0.7%	543	97.7%	0.8%	603	111.0%	0.8%	628	104.1%	0.8%	759	120.8%	0.9%
退職給付費用 Severance pay	584	108.6%	0.8%	511	87.5%	0.7%	394	77.1%	0.5%	385	97.7%	0.5%	341	88.8%	0.4%
株式報酬費用 Stock based compensation expense	—	—	—	—	—	—	—	—	—	—	—	—	11	—	—
地代家賃 Property taxes	9,438	94.2%	12.7%	9,120	96.6%	12.9%	8,906	97.7%	12.1%	8,687	97.5%	11.3%	8,485	97.7%	10.6%
減価償却費 Depreciation expense	1,005	102.3%	1.3%	829	82.5%	1.2%	737	88.9%	1.0%	699	94.8%	0.9%	694	99.4%	0.9%
貸倒引当金繰入額 Transfer for bad debts allowance	0	—	0.0%	0	—	0.0%	1	—	0.0%	△0	—	0.0%	△1	—	0.0%
その他経費 Other expenses	9,969	94.5%	13.4%	9,903	99.3%	14.0%	10,310	104.1%	14.0%	10,463	101.5%	13.6%	10,870	103.9%	13.6%
合計 Total	36,275	92.1%	48.7%	34,787	95.9%	49.3%	34,638	99.6%	47.0%	33,970	98.1%	44.1%	35,036	103.1%	43.8%

店舗の推移
Store Details

店舗数 (Number of Stores)

		2020.3～2021.2				2021.3～2022.2				2022.3～2023.2			
	期首 Beginning	開店 Open	閉店 Close	*2 業態変更 Change	期末 Term-End	開店 Open	閉店 Close	*2 業態変更 Change	期末 Term-End	開店 Open	閉店 Close	*2 業態変更 Change	期末 Term-End
※1 チヨダ 他 SHOE CHIYODA etc	79	4	12	-1	70	-	11	-1	58	1	10	-	49
東京靴流通センター TOKYO SHOES RETAILING CENTER	562	7	28	-	541	3	16	-	528	7	20	-	515
シュープラザ SHOEPLAZA	388	11	20	1	380	2	15	1	368	3	14	-	357
チヨダ計 CHIYODA TOTAL	1,029	22	60	-	991	5	42	-	954	11	44	-	921
マックハウス MACHOUSE	371	10	45	-	336	18	29	-	325	20	25	-	320

		2023.3～2024.2					2024.3～2025.2				
	期首 Beginning	開店 Open	閉店 Close	*2 業態変更 Change	*3 子会社取得 Acquisition	期末 Term-End	開店 Open	閉店 Close	*2 業態変更 Change	*4 子会社譲渡 Divestment	期末 Term-End
※1 チヨダ 他 SHOE CHIYODA etc	49	3	12	－	－	40	0	1	－	－	39
東京靴流通センター TOKYO SHOES RETAILING CENTER	515	4	15	－	－	504	9	9	－	－	504
シュープラザ SHOEPLAZA	357	3	19	－	－	341	4	15	－	－	330
チヨダ計 CHIYODA TOTAL	921	10	46	－	－	885	13	25	－	－	873
トモエ商事 TOMOE	－	－	－	－	1	1	－	1	－	－	－
マックハウス MACHOUSE	320	7	49	－	－	278	3	18	－	-263	－

※1 SPC・シューズパレット・クローバーリーフ他 旧アイウォーク店舗を含む。

*2 期中の業態変更を表した店舗数です。

*3 期中に取得した子会社の店舗です。

*4 期中に譲渡した子会社の店舗です。

設備投資の状況
Capital Expenditure

連結
CONSOLIDATED

	Fiscal year ended 2020.3～2021.2		Fiscal year ended 2021.3～2022.2		Fiscal year ended 2022.3～2023.2		Fiscal year ended 2023.3～2024.2		Fiscal year ended 2024.3～2025.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	2,453	164.7%	694	28.3%	1,485	214.0%	780	52.5%	852	109.2%
減価償却 Depreciation Expenses	1,216	93.2%	1,020	83.9%	815	80.0%	834	102.3%	775	93.0%

単体
NON-CONSOLIDATED

	Fiscal year ended 2020.3～2021.2		Fiscal year ended 2021.3～2022.2		Fiscal year ended 2022.3～2023.2		Fiscal year ended 2023.3～2024.2		Fiscal year ended 2024.3～2025.2	
	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year	Million of ¥	Year- on-Year
設備投資額 Capital Expenditure	2,144	208.6%	427	19.9%	1,301	304.7%	674	51.8%	746	110.8%
減価償却 Depreciation Expenses	967	98.2%	814	84.1%	673	82.8%	650	96.5%	684	105.2%

主要財務指標
Major Financial Indicators

連結
CONSOLIDATED

	Fiscal year ended 2020.3～2021.2	Fiscal year ended 2021.3～2022.2	Fiscal year ended 2022.3～2023.2	Fiscal year ended 2023.3～2024.2	Fiscal year ended 2024.3～2025.2
総資産額 (百万円) Total Assets (Million of ¥)	99,614	90,676	87,214	84,762	79,076
純資産 (百万円) Net Assets (Million of ¥)	62,478	55,455	51,352	51,853	52,031
自己資本比率 (%) Capital Stock	60.1	58.9	57.0	59.9	65.8
自己資本利益率 (%) Return on Equity	△7.9	△7.0	△5.1	3.7	5.7
期末発行済株式数(自己株式を除く) (株) The Number of Shares at Year-end (Excluding Treasury Stock)	35,636,620	35,053,412	35,066,915	35,159,898	35,190,851
1株当たり純資産 (円) Book Value per Share (¥)	1,679.41	1,522.65	1,417.44	1,444.31	1,478.55
1株当たり当期純利益 (円) Earning per Share (¥)	△140.39	△112.16	△74.23	52.68	83.11

主要財務指標
Major financial indicators

単体
NON-CONSOLIDATED

	Fiscal year ended 2020.3～2021.2	Fiscal year ended 2021.3～2022.2	Fiscal year ended 2022.3～2023.2	Fiscal year ended 2023.3～2024.2	Fiscal year ended 2024.3～2025.2
総資産額 (百万円) Total Assets (Million of ¥)	85,428	79,454	76,743	74,993	76,343
純資産 (百万円) Net Assets (Million of ¥)	56,805	51,067	48,145	48,911	50,692
自己資本比率 (%) Capital Stock	66.3	64.1	62.6	65.2	66.4
自己資本利益率 (%) Return on Equity	△6.5	△6.0	△3.8	3.5	5.7
期末発行済株式数(自己株式を除く) (株) The Number of Shares at Year-end (Excluding Treasury Stock)	35,636,620	35,053,412	35,066,915	35,159,898	35,190,851
1株当たり純資産 (円) Book Value per Share (¥)	1,589.10	1,452.49	1,369.05	1,390.57	1,440.49
1株当たり当期純利益 (円) Earning per Share (¥)	△108.00	△90.61	△53.97	48.05	80.52